Challenging Injustice, Advancing Human Rights

Powered by grassroots collaboration throughout the world, UUSC fosters social justice and works toward a world free from oppression. UUSC's innovative approaches and measurable impact are grounded in the moral belief that all people have inherent power, dignity, and rights.

In partnership with dedicated UUSC members, tireless activists, and inspiring grassroots organizations, UUSC aims to ensure that fundamental human rights are realities for everyone — no matter race, gender, or class. Every day, UUSC takes action to promote economic justice, defend the human right to water, and protect rights at risk during crises.

Current UUSC Staff and Board

EXECUTIVE

Tom Andrews President and Chief Executive Officer

PROGRAMS, ADVOCACY, and ACTION

Rachel Freed Vice President and Chief Program Officer Cameron Kirkpatrick Creative Services and Digital Media Producer Hannah Hafter Senior Program Leader for Activism Pamela Sparr Associate Director for Justice Building Paul Langston-Daley Senior Program Leader for Justice Building Shayna Lewis Senior Associate for Digital Campaigns Shelly Koo Associate for Online Content Danielle Fuller-Wimbush Director of Programs, Research and Partner Support Amber Moulton Researcher Ines Llorente Administrative Assistant Jillian Tuck Senior Program Leader for Rights at Risk Josh Leach Rights at Risk Program Consultant Leigh Meunier Assistant for Program and Partner Support Michael Kourabas Associate Director for Program and Partner Support Philip Hamilton Associate for Economic Justice Salote Soqo Senior Program Leader for Environmental Justice & Climate Action Kathleen McTigue Director of UU College of Social Justice Angela Kelly Senior Associate for Justice Training Christopher Casuccio Senior Associate for Immersion Learning Programs Deva Jones Senior Associate for Service Learning & Volunteer Placements Heather Vickery Associate for Administration and Enrollment

FINANCE and ADMINISTRATION

Mack Davidson Vice President and Chief Financial Officer Carol Cahalane Director of Finance Giao Doan Staff Accountant Mohamed Zine-Abidine Senior Accountant Winnie Chau Nguyen Accountant Quang Nguyen Director of Human Resources Adelaide Vonleh Human Resources Assistant Ethan Adams Facility and Operations Manager

DEVELOPMENT

Cassandra Ryan Vice President and Chief Development Officer Carly Cronon Associate for Congregational Giving Programs Catrina Vear Associate for Major Gifts Eric Grignol eCommerce and Marketing Officer Hannah Moy Development Department Coordinator Karen Klett Direct Marketing Officer Katherine Friedman Associate Director of Development for Major Gifts Marie Williams Planned Giving and Major Gifts Officer Susan Mosher Associate for Donor Services David Pattillo Temporary Development Writer

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Unitarian Universalist Service Committee 689 Massachusetts Avenue Cambridge, MA 02139 uusc.org • 617-868-6600 • info@uusc.org



Our Approach

UUSC advances human rights and social justice around the world, partnering with those who confront unjust power structures and mobilizing to challenge oppressive policies. UUSC's programmatic work – including grants, advocacy, and research – is organized into three areas of focus: economic justice, environmental justice and climate action, and rights at risk.

To fight for economic justice, UUSC develops strategic partnerships and networks, builds movements, and influences local, statewide, and national policy in order to advance workers' rights.

For years, UUSC has been on the cutting edge of ensuring that the human right to water is recognized in principle and becomes a reality in practice. Our environmental justice work also focuses on combatting the exploitation of natural resources in indigenous communities and protecting and advance the human rights of those that are most affected by and least able to respond to the impacts of climate change.

Finally, UUSC seeks to address the needs of populations on the outer margins of society, who are traditionally excluded from mainstream aid responses and whose rights are most at risk. In situations of forced displacement, natural and man-made disasters, and gross violations of civil and political rights, UUSC works to restore, protect, and advance these rights through programs of social transformation and structural change.



Over the past year, UUSC has relentlessly pursued justice and the advancement of human rights. We are proud of the progress we have made alongside our partners.

Refugee Relief

• Provided 550 winterization kits to 372 refugee families in the Greek Islands

• Joined with a grass roots organization to provide free legal aid to 1,117 refugees and psychosocial support to 874 refugees in Serbia

• Provided support for 24 Syrian families to be enrolled in resettlement programs in the United States

Rights at Risk

• Provided assistance to more than 400 people with disabilities following Cyclone Pam in Vanuatu

• Collaborated with grassroots partners to assist more than 23,000 earthquake-affected households in Nepal

• Supported 200 farming families through the creation of a credit union in Myanmar/Burma



Environmental Justice

• UUSC program leader for Environmental Justice and Climate Action represented UUSC and its partners on the Human Right to Water panel at the United Nations High Level Politics Forum on Sustainable Development Goals

• In June 2016, UUSC's research team released the report: "The Invisible Crisis: Water Unaffordability in the United States"

UU College of Social Justice

• Conducted 15 service learning journeys for over 160 people to Haiti, India, Mexico, and the U.S.

• Engaged 90 youth participants in Activate Justice trainings



Economic Justice

 Provided trainings on human rights and the Zimbabwe constitution, as well as financial literacy trainings, to 708 workers in the informal economy of Zimbabwe

• Carried out human rights and gender equity trainings for 212 informal workers across Malawi



• Provided legal services to 267 refugees and community legal empowerment trainings for 100 more in Tanzania

UUSC's Strength is You

As we reflect on UUSC's many successes over the past year, we can't help but feel deep thanks for the people who have joined with us in this great work. You have helped us advance our mission and impact the lives of so many.

Help us to continue by renewing, or if possible, increasing your support. The challenge of protecting human rights and social justice persists and we need your support more than ever.

To learn about other ways you may support UUSC's programs, please contact the Development Department at 617-868-6600 or development@uusc.org

Thank You to the UU Congregation at Shelter Rock



UUSC can point to only one partner that has stood alongside us consistently for several decades: the UU Congregation at Shelter Rock (UUCSR) in Manhasset, N.Y.

For 40 years, UUCSR has been the largest funder of UUSC's work to advance human rights and has provided additional support whenever there's a disaster.

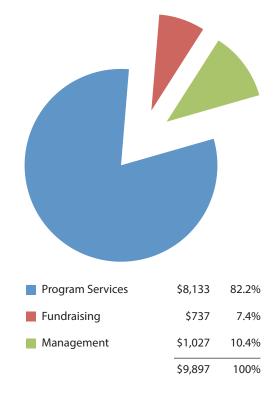
As UUSC continues to work toward meaningful, effective implementation of human rights and social justice initiatives around the world, we pause to express enormous gratitude to UUCSR for helping to make a world of difference.

Financial Statements

For the year ended June 30, 2016 (with comparative totals for June 30, 2015)

Assets		2016		2015
Cash and equivalents				
Cash	Ś	1,065,445	Ś	949,616
Money market funds and CDs		4,747,640	Ŷ	5,223,818
Money market funds and CD3		5,813,085		6,173,434
Investments		13,618,747		13,586,497
Accounts and interest receivable	305,745			308,465
Mission related loan receivable		266,623		313,711
Pledges receivable, net		4,247,583		5,406,831
Prepaid expenses and other assets		213,780		231,583
Debt Service Reserve Fund		119,218		119,079
Property and equipment, net		5,826,826		5,758,185
	\$	30,411,607	\$	31,897,785
Total Assets				
Liabilities				
Accounts payable and accrued expenses	\$	407,279	\$	475,909
Accrued compensation		586,763		372,130
Pooled income deferred revenue		94,054		124,997
Bond payable		2,760,313		2,847,838
Donor advance — promissory notes		125,000		125,000
Planned giving obligations:				
Gift annuities		712,885		743,259
Trust agreements Pooled income		5,497		50,713
r ooled income		4,691,791		4,739,846
Net Assets				
Unrestricted		12,754,130		12,921,654
Temporarily restricted		7,931,561		9,222,291
Permanently restricted		5,034,125	_	5,013,994
remanently restricted		25,719,816		27,157,939
		30,411,607	Ś	31,897,785

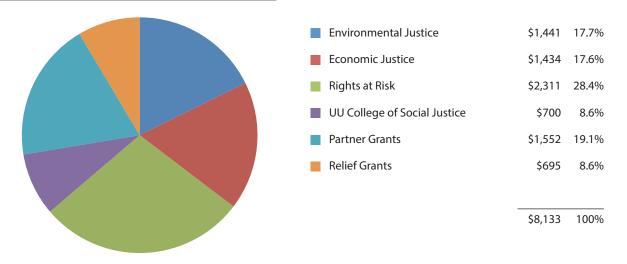
Total expenses by three major areas: \$9,897^{*} (in thousands)



Statement of activities		2015			
for the years ended June 30	Unrestricted	Temporarily restricted	Permanently restricted	Total	Total
Public support and revenue	\$ 6,715,764	\$ 1,448,458	\$ 1,200	\$ 8,165,422	\$ 8,927,258
Net assets released from restrictions	3,739,115	(3,739,115)	0	0	0
Total public support and revenue and net assets released from restriction	10,454,879	(2,290,657)	1,200	8,165,422	8,927,258
Expenses					
Program services	8,133,079			8,133,079	7,220,313
Office space rental	350,359			350,359	335,676
Fundraising	737,173			737,173	673,100
Management	1,026,320			1,026,320	1,081,178
Total expenses	10,246,931			10,246,931	9,310,267
Income/(loss) from operations (a)	207,948	(2,290,657)	1,200	(2,081,509)	(383,009)
Net nonoperating activities (b)	(375,472)	999,927	18,931	643,386	2,488,559
Net assets					
Change in net assets (a+b)	(167,524)	(1,290,730)	20,131	(1,438,123)	2,105,550
Beginning of the year	12,921,654	9,222,291	5,013,994	27,157,939	25,052,389
End of year	\$ 12,754,130	\$ 7,931,561	\$ 5,034,125	\$ 25,719,816	\$ 27,157,939

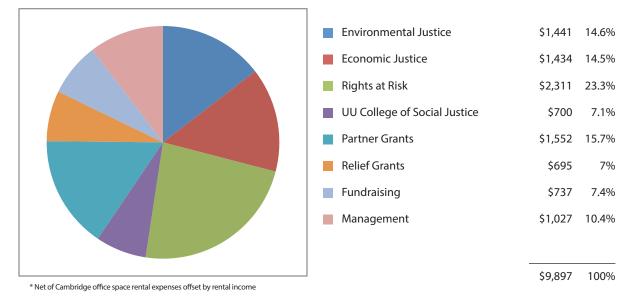
*Management note on restricted revenue. The 2016 net loss from operations shown above simply reflects that we satisfied more restrictions on previously donated net assets than we received in new

restricted net assets during the year. Excluding this accounting of restricted revenue timing, UUSC generated net income from operations of \$207,948 for the year.



Allocation of program services \$8,133 (in thousands)

Total expenses \$9,897^{*} (in thousands)





UUSC Receives Highest Distinction from Charity Navigator For the fifth consecutive year, UUSC has earned the highest possible rating — four out of four stars — from Charity Navigator, the nation's largest independent evaluator of nonprofit organizations. The four-star "exceptional" rating is given to nonprofits that demonstrate exemplary fiscal responsibility and a commitment to accountability and transparency.



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